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| **Cross-border programme**  **Serbia – North Macedonia 2021-2027**  **Questionnaire for legal entities other than local authorities**  **(e.g. chambers of commerce, chambers of crafts and trades, local development agencies, professional or business associations and NGOs)** |

**Date of completion: <date>**

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| --- | --- | --- |
| **1** | **Contact details of the person who filled out the questionnaire or was interviewed:** | |
| Name |  |
| Position |  |
| Institution |  |
| Email |  |
| Telephone |  |
| Fax |  |
| Address |  |

|  |  |
| --- | --- |
| **2** | **Does your institution/organisation take part in regional initiatives or is part of a regional network? (yes or no)** |
| ***If yes, please specify the initiative or network name, its purpose and benefits for your institution/organisation being part of it*** |
|  |
| **3** | **Do you think that multi-country networking could improve the region image, economic development and placement of products/services on the international market? (yes or no)** |
| **If yes, please specify** |
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| **4** | **Has your institution/organisation already established cooperation with another legal entity in North Macedonia?** | | | | |
| **If yes, please, specify with whom:** | | | | |
| 1. | | | | |
| 2. | | | | |
| 3. | | | | |
| **If yes, in which area were/are you cooperating?** | | | | |
| Maintenance/development of infrastructure (please specify: road, water supply, solid waste, etc.)\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Strategic planning (e.g. urban plan, local development plan, etc.)\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Alternative sources of energy: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Management/protection of natural resources: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Culture: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Education: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Health: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Social: please specify\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Leisure and tourism, including sport: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Agriculture/rural development: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Business/trade: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  Other: please specify \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ | | | | |
| **5** | | **Please evaluate the technical and administrative capacity of your institution/organisation to prepare and implement projects under EU-funded CBC programmes:** | | | |
| Please specify the number of applications in which your institution/organisation participated under | | | |
| The 2007-2013 CBC programmes: | <number> | | |
| The 2014-2020 CBC programmes: | <number> | | |
|  | | | |
| Please specify the number of projects in whose implementation your institution/organisation participated under | | | |
| The 2007-2013 CBC programmes: | <number> | | |
| The 2014-2020 CBC programmes: | <number> | | |
|  | | | |
| Please specify the cumulated amount of the EU-funded grants that you received thanks to the implementation of projects under | | | |
| The 2007-2013 CBC programmes: | <€ amount> | | |
| The 2014-2020 CBC programmes: | <€ amount> | | |
|  | | | |
| Do you have a special organisational unit for preparation and implementation of projects?  Yes  No  If yes, please specify which?  …………………………………………………………………………………………………………………………….. | | | |
| How many of your employees usually work on the preparation and implementation of the projects? | <number> | | |
| Do you have earmarked funds within the budget of your institution/organisation for co-financing projects? | Yes  No | | |
|  | | | |
| Please specify if you have participated in the implementation of projects under in any other EU instrument or programme:……………………………………………………………………………………………………………… | | | |
| If yes, in how many projects? | <number> | | |
| If yes, what was the cumulated amount of the EU-funded grants that you received or benefited from? | <number> | | |
|  | | | | | |
| **6** | **Has your institution/organisation ever received any grant from International Financing Institutions (IFIs) or donors other than the EU (e.g. USAID, UN, SIDA, Swiss Aid, etc.), particularly in the domain of CBC?** | | | | |
| Yes  No | | | | |
| **If yes, please specify the donor and the activities financed (specific programme, theme, etc.)** | | | | |
|  | | | | |
| **7** | **If no, are you familiar with the existence of bilateral and other EU assistance programmes than CBC?** | | | | |
| Yes  No | | | | |
| **If yes, please specify the assistance you would like your legal entity to benefit from in the future and explain why.** | | | | |
|  | | | | |
| **8** | **In which of the following thematic clusters/priority areas would you like to establish further cross-border cooperation with North Macedonia?** (Please prioritise using numbers as follows ‘1’ highest and ‘5’ lowest) | | | | |
| 1. **Employment opportunities and social rights** | | | |  |
| * 1. **Employment, labour mobility and social and cultural inclusion**   *(promoting the integration of cross-border labour markets, including cross-border mobility; joint local employment initiatives; information and advisory services and joint training; gender equality; equal opportunities; integration of immigrants' communities and vulnerable groups; investment in public employment services; and supporting investment in public health and social services)* | | | | |
| * 1. **Youth, education and skills**   *(developing and implementing joint education, life-long learning, vocational training, training schemes and infrastructure supporting joint youth activities, including festivals, sports tournaments and cultural events)* | | | | |
|  | | | | |
| 1. **Greener and improved resource efficiency** | | | |  |
| * 1. **Environmental protection, climate change adaptation and mitigation, risk prevention and management**   *(promoting joint actions for environmental protection; promoting sustainable use of natural resources, coordinated maritime spatial planning, resource efficiency and circular economy, renewable energy sources and the shift towards a safe and sustainable low-carbon, green economy; promoting investment to address specific risks, ensuring disaster resilience and disaster prevention, preparedness and response)* | | | | |
|  | | | | |
| 1. **Public infrastructures/connectivity** | | | |  |
| * 1. **Sustainable transport and public infrastructure**   *(reducing isolation through improved access to transport, digital networks and services and investing in cross-border water, waste and energy systems and facilities)* | | | | |
| * 1. **Digital economy and society**   (deployment of digital connectivity, the development of e-Government services, digital trust and security as well as digital skills and entrepreneurship) | | | | |
|  | | | | |
| 1. **Business environment and competitiveness** | | | |  |
| * 1. **Tourism and cultural and natural heritage**   *(developing collaboration, capacity and joint use of infrastructures in the tourism sector, encouraging entrepreneurship, cultural cooperation, protection and enhancement of cultural and natural heritage for tourism purposes)* | | | | |
| * 1. **Competitiveness, business environment and SME development, trade and investment**.   *(promotion and support to entrepreneurship, in particular small and medium-sized enterprises, and development of local cross-border markets and internationalisation)* | | | | |
| * 1. **Research, technological development and innovation and digital technologies**   *(promoting the sharing of human resources and facilities for research and technology development)* | | | | |
|  | | | | |
| 1. **Capacity of local and regional authorities to tackle local challenges** | | | |  |
| * 1. **Governance, planning and administrative capacity of local and regional authorities**   *(promoting local and regional governance and enhancing the planning and administrative capacity of local and regional authorities)* | | | | |
|  | | | | |
| **Please provide a short justification for the selection of the thematic cluster/thematic priority ranked first:**  **\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**  **\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**  **\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_** | | | | |
| **9** | | **What are, according to you, the main difficulties for establishing cross-border cooperation with North Macedonia?** Please allocate points between ‘1’ (highest) and ‘5’ (lowest) | | | |
| Difficult communication (for instance due to language barriers where applicable) | |  | |
| Unfriendly customs procedures | |  | |
| Difficult access due to deficient road infrastructure | |  | |
| Difficult access due to lack of border crossings | |  | |
| Lack of knowledge of the situation in North Macedonia | |  | |
| Existence of prejudices | |  | |
| Different administrative procedures on each side of the border | |  | |
| Non-harmonised interpretation of the rules for the implementation of projects | |  | |
| Complicated tender procedures | |  | |
| Large economic disparity across the border | |  | |
| The use of English language for application and implementation of EU-funded contracts | |  | |
| Lack of managerial skills to handle EU-funded contracts | |  | |
| Other (please specify): | |  | |

**Thank you very much indeed for your time and input provided. You are likely to receive an invitation to the presentation of the situation and SWOT analyses, as well as the future CBC programme strategy.**